

# BCF 103

## Fundamentals of Business Financial Management

The Fundamentals of Business Financial Management course develops skills necessary for formulating and executing a program office budget.

Topics include cost analysis; funding policies; the DoD Planning, Programming, Budgeting, and Execution (PPBE) process; the congressional enactment process; and the budget execution process. These skills are developed through interactive computer-based training.

**Objectives:** Students who successfully complete this course will be able to:

- describe the overall DoD resource allocation process and identify the terminology and concepts used in analyzing the costs of defense acquisition programs;
- explain the appropriations, policies, and practices applicable to developing a program budget;
- examine the PPBE process and the impact of programming and budgeting decisions on defense acquisition programs;
- summarize the congressional enactment process and the impact of congressional actions on defense acquisition programs; and
- identify the processes by which budget authority is apportioned, executed, and reprogrammed in accordance with public law.

**Who Should Attend:** BCF 103 is required for military officers and DoD civilians working in, or selected for, positions requiring knowledge or use of funds management principles. Equivalent industry personnel are encouraged to attend.

**Prerequisite:** ACQ 101

**Recommended:** Baccalaureate degree and 1 year of BCEFM acquisition experience

**Length:** This is a nonresident, self-paced course available through the Internet. Students must pass the final examination within 60 calendar days of the start date.

**Method of Delivery:** Distance Learning—  
See “Online Courses” on page 12



**PDS Code:** PGC

# BCF 203

## Intermediate Earned Value Management

Intermediate Earned Value Management (EVM) students work as members of an integrated product team for the system development and demonstration phase of a small ACAT I program. In the context of integrated program management, students review, develop, and experience the EVM-related processes associated with requirements generation, acquisition strategy development, Request For Proposal (RFP) development, source selection, risk management, Integrated Baseline Review (IBR), and analysis during program execution.

**Objectives:** Students who successfully complete this course will be able to:

- articulate the relationship between EVM and defense acquisition management;
- develop EVM strategies consistent with EVM policy and appropriate for associated program risks;
- prepare EVM requirements for the RFP;
- evaluate integrated management systems with respect to the American National Standards Institute (ANSI) EVM Industry Standard;
- plan, organize, participate in, and manage a typical IBR; and
- evaluate EVM data as an element of integrated program management that includes warfighter requirements, contracts, risk management, critical path schedules, and internal and external reporting.

**Who Should Attend:** This course is for military officers, O-3 and above; DoD civilians, GS-9 and above; and equivalent industry personnel needing knowledge of EVM principles.

**Prerequisite:** BCF 102

**Precourse Materials:** A self-assessment is available from the course manager to determine the student’s suitability for attendance.

**Length:** 10 class days

**Method of Delivery:** Resident

**PDS Code:** Q2G

